

The Policy Cycle as a Learning Process

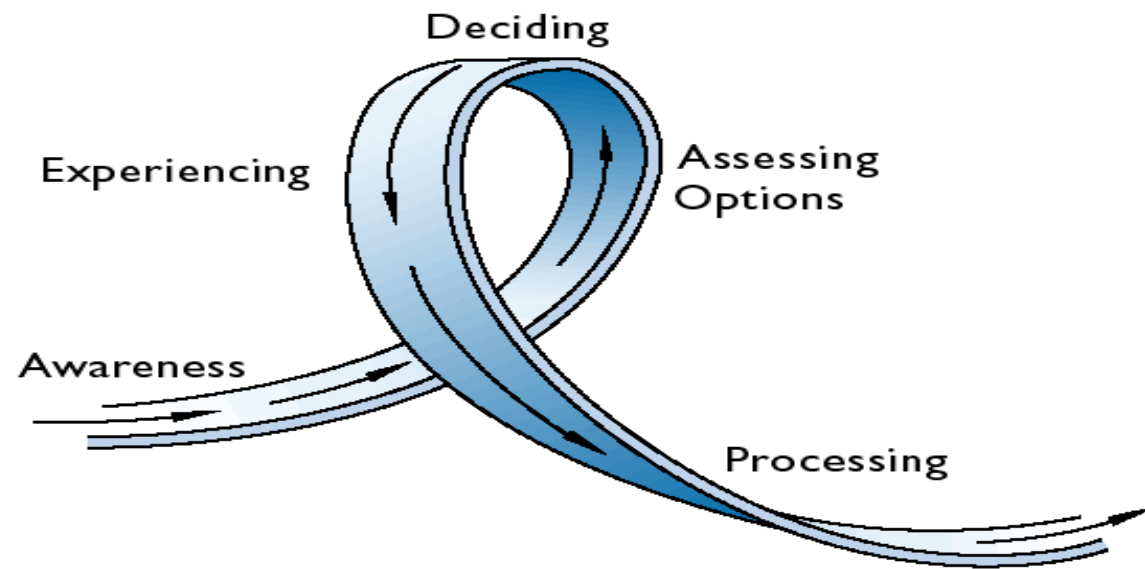
Progress Towards LME Management Goals

- Must be a sustained and incremental process that:
 - Balances the complexity of the issues to be addressed with the capacity of the institutions involved
 - Sustains its constituencies
 - Learns from experience
 - Adapts to changing conditions

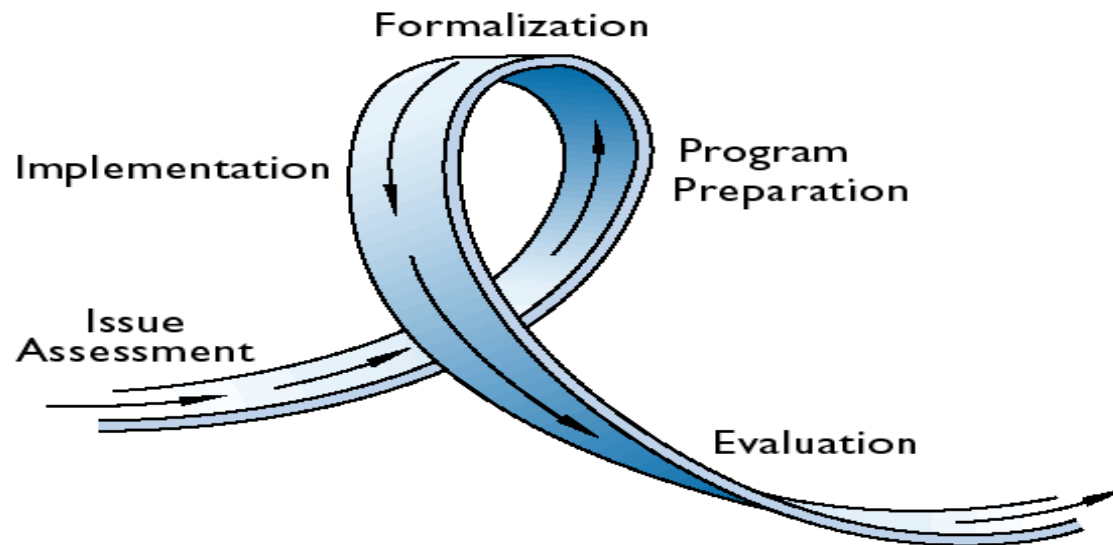
Adaptive Management

- Without experimentation, reliable knowledge accumulates slowly, and without reliable knowledge there can be neither social learning nor sustainable development
 - Kai Lee, 1993

The Learning Cycle



The ICM Policy Cycle



The Two Threads of Adaptive Governance

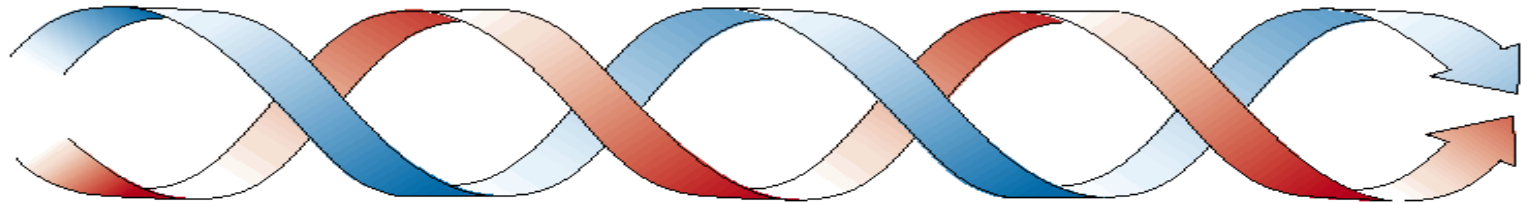


1.) Participatory Democracy. The sustained expression of which is founded on the principles of accountability, fair dealing and transparency in how and why decisions are made.



2.) Reliable Knowledge. In which learning accumulates from experimentation with its attendant hypotheses, data gathering, analysis and drawing of conclusions.

**Adaptive Governance combines the two
as sustained learning and adaptation.**



Overcoming the Implementation Gap

- how did we get to where we are?:
governance baselines
- select goals that “stir the blood”
- complete the loop: demonstration projects
- socialize emerging knowledge
- require interdisciplinary thinking
- follow the Golden Rule

