

GEF-6 GEF SECRETARIAT REVIEW FOR FULL-SIZED/MEDIUM-SIZED PROJECTS THE GEF/LDCF/SCCF TRUST FUND

GEF ID:	10033				
Country/Region:	Regional (Bhutan, India)	Regional (Bhutan, India)			
Project Title:	Manas Integrated River Basin Mana	gement Project (M-IRBM)			
GEF Agency:	WWF-US	GEF Agency Project ID:			
Type of Trust Fund:	GEF Trust Fund	GEF Focal Area (s):	International Waters		
GEF-6 Focal Area/ LDCF/SCCF Objective (s): IW-1 Program 1; IW-1 Program 2;					
Anticipated Financing PPG:	\$200,000	Project Grant:	\$8,974,312		
Co-financing:	\$50,000,000	Total Project Cost:	\$58,974,312		
PIF Approval:		Council Approval/Expected:	June 01, 2018		
CEO Endorsement/Approval		Expected Project Start Date:			
Program Manager:	Leah Karrer	Agency Contact Person:	Isabel Filiberto		

PIF Review				
Review Criteria	Questions	Secretariat Comment	Agency Response	
Project Consistency	1. Is the project aligned with the relevant GEF strategic objectives and results framework? ¹	(March 26, 2018, LKarrer) Yes, the project is in line with GEF-6 commitment to foster cooperation of transboundary water systems as well as to increase resilience and flow of ecosystem services in melting high altitude glaciers.		
		During the PPG phase the Project Document needs to include quantifiable indicators in the Results Framework and needs to include a		

¹ For BD projects: has the project explicitly articulated which Aichi Target(s) the project will help achieve and are SMART indicators identified, that will be used to track the project's contribution toward achieving the Aichi Target(s)?

GEF-6 FSP/MSP Review Template January2015

Review Criteria	Questions	Secretariat Comment	Agency Response
		completed IW Tracking Tool.	
	2. Is the project consistent with the recipient country's national strategies and plans or reports and assessments under relevant conventions?	(March 26, 2018, LKarrer) Yes.	
	3. Does the PIF sufficiently indicate the drivers ² of global environmental degradation, issues of sustainability, market transformation, scaling, and innovation?	(March 26, 2018, LKarrer) Yes.	
	4. Is the project designed with sound	(March 26, 2018, LKarrer) No. More	
	incremental reasoning?	detail is needed in the Global	
		environmental benefits section.	
		(April 26, 2018, LKarrer) Yes. Point addressed.	
	5. Are the components in Table B sound	(March 26, 2018, LKarrer) No.	
	and sufficiently clear and appropriate to	1) While the components are clear	
Project Design	achieve project objectives and the	with regard to capacity building	
	GEBs?	(component 1), demonstration pilots	
		(component 2), knowledge gap filling	
		(component 3) and knowledge	
		management and M&E (component	
		4), the outcomes and outputs are not consistent.	
		a) Output 1.2.2 Strengthened	
		collaboration and engagement	
		between government, local is one	
		of the main objectives of the entire	
		project; yet, it is hidden within	
		Outcome 1.2, which is focused on	
		information systems. This output	

² Need not apply to LDCF/SCCF projects.

Review Criteria	Questions	Secretariat Comment	Agency Response
		needs to be in either a separate new	
		outcome or moved to a more	
		appropriate outcome, such as	
		Outcome 1.1, so that this important	
		work is more prominent.	
		b) Outcome 2.2 is noted to focus	
		on identifying, strengthening,	
		developing and testing policies;	
		however, Outputs 2.2.1 and 2.2.2 are	
		focused on strengthening capacity,	
		which is the focus of Component 1	
		not Component 2.	
		c) Output 2.3.1 is an atlas and	
		Output 2.3.3 is field studies, both	
		which seem more in line with	
		Component 3 on filling knowledge	
		gaps than Component 2 on demonstration pilots.	
		d) Output 3.2.1 includes	
		capacity building, which is the focus	
		of Component 1.	
		e) Output 3.2.2 is the	
		development of a SAP, which is an	
		important piece of this project. Given	
		the SAP is about taking action it is	
		not appropriate as an output within an	
		outcome within a component focused	
		on filling knowledge gaps. This	
		activity warrants a more prominent	
		place in the framework at the level of	
		a component or at least an outcome.	
		2) The long-term sustainability of	
		these efforts needs to be considered;	

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		therefore, there needs to be some	
		discussion of plans for determining	
		financial sustainability in the project activities. There is mention of Bhutan	
		for Life sustainable conservation	
		financing initiative in the innovation,	
		sustainability and potential for scaling	
		up section, but this aspect is not	
		addressed in the Results Framework.	
		Plans to consider the long-term	
		financial sustainability may be most appropriate in Component 1, which	
		addresses cooperation.	
		3) For the basin-scale information	
		systems (Outcome 1.2), please	
		consider if the creating of a common	
		harmonized monitoring protocol should be a tangible output within	
		Output 1.2.1.	
		Surput 1.2.11.	
		4) Regarding Output 3.1.1 please	
		clarify if this will lead to a draft	
		multilateral agreement on the	
		establishment of a consultation and information exchange body. And, if	
		so, please clarify if this would require	
		the formation of a permanent	
		secretariat with government approval.	
		5) The description of the SAP	
		development activity (Output 3.2.2)	
		suggests several actions have been	
		pre-determined, which is counter-	

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		intuitive to the cooperative TDA	
		process of identifying issues and	
		jointly agreeing on solutions. Please	
		clarify that these are possible actions,	
		not pre-determined.	
		6) Regarding the SAP process, the	
		GEF requires these signed at the	
		minister level to ensure high-level	
		commitment for subsequent SAP	
		Implementation investments. If this is	
		anticipated for Manas, then it is an	
		important output to capture and is	
		also an opportunity through a launch event to solicit investors to help	
		ensure the financial sustainability of	
		the SAP all of which would be useful	
		to note as outputs.	
		,	
		7) In addition, SAPs should lead to	
		the preparation (and possible	
		adoption) of National Action Plans	
		for each of the participating countries. For the PIF Results Framework, these	
		may need to be considered as outputs.	
		may need to be considered as outputs.	
		8) In addition, the SAP often will lead	
		to multi-country agreement on	
		implementation mechanism for the	
		SAP. The establishment of functional	
		national inter-ministerial committees	
		in each of the participating countries, or the strengthening of existing	
		national mechanisms, would be an	
		national mechanisms, would be an	

Review Criteria	Questions	Secretariat Comment	Agency Response
		important output. 9) Given the importance of the TDA/SAP (Component 3), process it would seem these would be important to include prior to the demo pilots (Component 2) since the idea is for the demo pilots to test out ideas. 10) Component 4 regarding knowledge management and the very brief Knowledge Management section are focused exclusively on plans through IW:LEARN. Consideration needs to be given to other networks and opportunities by which this project could benefit and contribute lessons learned, particularly related to the Himalayan region and related to glacier melting. This includes for example: a) the UNESCO Project: The impact of glacier retreat in the Andes: International Multidisciplinary Network for Adaptation Strategies": Exchange of information from Andean project including links with the Snow Glacier Networks b) UNESCO Project Addressing Water Security: Climate Impacts and Adaptation responses in Africa, Asia and Americas (2014-2018)	

Review Criteria	Questions	Secretariat Comment	Agency Response
		At a global scale UNESCO is also working on the Snow Glacier and Water Resources within the framework of International Hydrological Programme (IHP VIII, 2014-2021) 'Water Security: Responses to Local, Regional and Global Challenges'. Other relevant global and regional efforts need to be identified and highlighted. Other regional projects are noted under the Coordination section, but not how they would share lessons and experiences. There also needs to be a discussion of initial ideas on how this project could interact with these other projects to share lessons learned and experiences. 11) The discussion of plans to work with IWLEARN need to also include participation in webinars, listserve discussions, twinnings and crossproject synthesis products. And 1% of the project budget needs to be clearly allocated to IWLEARN. 12) The Stakeholder section needs to be further detailed to specify stakeholder groups and to explain how they will be engaged. These need to consider downstream stakeholders.	

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		13) The Risks section needs	
		improvement. The first risk	
		"Stakeholder interest in transboundary	
		cooperation" is not articulated as a	
		risk and the preventive measures are	
		not clear how what is presumably	
		"lack of stakeholder interest" would	
		be prevented. Further the measures to	
		prevent the last risk, "Increased	
		frequency of extreme weather	
		events," focus on how the project is	
		going to address climate change in	
		general when this section is meant to	
		focus on the impacts on the project	
		itself (e.g. flooding of facilities,	
		delays in meetings due to extreme	
		weather) and how those would be	
		prevented.	
		14) The Coordination section needs to	
		not only consider the UNESCO	
		projects noted above, but also	
		consider international finance	
		institutions' investments (e.g. WB,	
		EBRD, EIB), which work, amongst	
		other places, in the central Asia	
		region on climate change mitigation	
		issues and within the context for	
		melting glaciers.	
		(April 26, 2018, LKarrer) Yes. The	
		points are sufficiently addressed;	
		however, during PPG, please: ensure	
		that the project document describes in	

Review Criteria	Questions	Secretariat Comment	Agency Response
	6. Are socio-economic aspects, including relevant gender elements, indigenous people, and CSOs considered?	more detail how the multilateral agreement on the establishment of a consultation and information exchange body will be established (4), ensure that the project document includes wording to the effect that the SAP will be signed at the minister level (6), clarify what additional organizations will be part of knowledge sharing (10), clarify plans to engage with IWLEARN (11), and clarify how the noted stakeholders will be engaged (12). (March 26, 2018, LKarrer) No. The research gap analysis is heavily focused on the hydrological and ecological aspects with very little mention of the social, cultural or economic aspects such as which communities are at greatest risk, their dependence on the resource and their awareness and ability to adapt. Only an economic analysis is noted for Output 3.1.3. Yet the background information highlighted the importance of this region for local communities and "flow of ecosystem services" is part of the relevant IW Program. The social, cultural or economic aspects need much greater attention in the activities, particularly in Outputs 3.1.3 and 3.2.1.	

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Review Criteria	Questions	Secretariat Comment	Agency Response
		(April 26, 2018, LKarrer) Yes. Point addressed. However, during PPG please consider further how socioeconomic analyses will be incorporated into Component 2.	
	 7. Is the proposed Grant (including the Agency fee) within the resources available from (mark all that apply): The STAR allocation? 		
Availability of Resources	The focal area allocation?	(March 26, 2018, LKarrer) No. 1) The PPG request is for over the maximum. For projects over \$6M and under \$10M, the maximum is \$200,000. 2) The requested Agency Fee os \$800,917 is less than the maximum of \$845,412 (9.5% of the GEF Project Financing). 3) The co-financing amounts in Table C need to be noted for each source realizing these may change during PPG. (April 26, 2018, LKarrer) Yes.	
	The LDCF under the principle of equitable access		
	 The SCCF (Adaptation or Technology Transfer)? Focal area set-aside? 		
Recommendations	8. Is the PIF being recommended for clearance and PPG (if additional amount beyond the norm) justified?	(March 26, 2018, LKarrer) No. The above points need to be addressed.	

GEF-6 FSP/MSP Review Template January2015

PIF Review				
Review Criteria	Questions	Secretariat Comment	Agency Response	
		(April 26, 2018, LKarrer) Yes. It is technically cleared. Please note the points in #5 and #6 need to be addressed during PPG.		
Review Date	Review Additional Review (as necessary) Additional Review (as necessary)	March 26, 2018 April 26, 2018		

CEO endorsement Review					
Review Criteria	Questions	Secretariat Comment at CEO Endorsement	Response to Secretariat comments		
Project Design and Financing	 If there are any changes from that presented in the PIF, have justifications been provided? Is the project structure/ design appropriate to achieve the expected outcomes and outputs? Is the financing adequate and does the project demonstrate a cost-effective approach to meet 				
	the project objective?				

CEO endorsement Review				
Review Criteria	Questions	Secretariat Comment at CEO Endorsement	Response to Secretariat comments	
	4. Does the project take into account potential major risks, including the consequences of climate change, and describes sufficient risk response measures? (e.g., measures to enhance climate resilience) 5. Is co-financing confirmed and evidence provided?			
	6. Are relevant tracking tools completed?7. Only for Non-Grant Instrument: Has a reflow calendar been presented?			
	8. Is the project coordinated with other related initiatives and national/regional plans in the country or in the region? 9. Does the project include a			
	budgeted M&E Plan that monitors and measures results with indicators and targets?			
	10. Does the project have descriptions of a knowledge management plan?			
Agency Responses	11. Has the Agency adequately responded to comments at the PIF ³ stage from: • GEFSEC			
	• STAP			

³ If it is a child project under a program, assess if the components of the child project align with the program criteria set for selection of child projects.

CEO endorsement Review				
Review Criteria	Questions	Secretariat Comment at CEO Endorsement	Response to Secretariat comments	
	GEF Council			
	 Convention Secretariat 			
Recommendation	12. Is CEO endorsement recommended?			
Review Date	Review			
	Additional Review (as necessary)			
	Additional Review (as necessary)			

GEF-6 FSP/MSP Review Template January2015